

**MINUTES OF MEETING
THE DELAWARE RIVER AND BAY AUTHORITY
Delaware Memorial Bridge Complex
Wednesday, February 21, 2024**

The meeting convened at 10:04 a.m. at the Delaware Memorial Bridge Complex, with Chairperson Lathem presiding.

Chairperson Lathem called on the Authority Assistant Secretary to read the meeting notice. The Assistant Secretary announced that a notice of the meeting had been distributed to the offices of the Governor of New Jersey and the Governor of Delaware, to appropriate staff members and consultants, to the press in both States and to any other individuals who had indicated an interest in receiving a copy of the meeting notice.

The opening prayer was given by Chairperson Lathem, followed by the Pledge of Allegiance.

Chairperson Lathem called on the Assistant Secretary to take the roll.

Commissioners from Delaware

Samuel Lathem, Chairperson
Crystal L. Carey
Henry J. Decker
Michael Ratchford
Veronica O. Faust – via Zoom
Theodore Becker

Commissioners from New Jersey

James N. Hogan, Vice-Chairperson
Shirley R. Wilson – via Zoom
Ceil Smith
Sheila McCann – via Zoom
M. Earl Ransome, Jr.
Heather Baldini – via Zoom

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Chairperson Lathem called for the acceptance of the Agenda.

Commissioner Becker made a motion to accept the agenda, seconded by Commissioner Decker, and the motion was carried by a voice vote of 12-0.

Chairperson Lathem opened the meeting for public comment on any matters of interest.

The DED thanked and recognized operations and maintenance staff at Wilmington Airport for their efforts with two recent snow events in January. The landside staff includes Don Federanko, Supervisor, Al Brown, Senior Journeyman, Dave Holland, Senior Journeyman, Geoffrey Diehm, Senior Journeyman, Peter Wing, Journeyman, Robert Shipe, Journeyman, Kyle Batch, Journeyman, and Shawn Burns, Lead Warehouse Clerk. Airside staff includes Chris Schaal, Supervisor, Dennis Masella, Journeyman, and John McCrea, Journeyman. In addition, airport operations include Benjamin Clendaniel, Assistant Director, Kelvin Lesene, Airport Manager, and Kevin Dunn, Casual Ops Aide.

The Executive Director recognized Mickie Proud for her hard work and held “behind-the-scenes.” Mickie was not able to be present to be thanked by the Board and a recognition will occur at a subsequent meeting.

The Government Finance Officers Association presented its Certificate of Achievement for Excellence in Financial Reporting to the DRBA for its Annual Comprehensive Financial Report (ACFR) for the fiscal year ended December 31, 2022. The CFO introduced the individuals primarily responsible for the work leading to the ACFR award. The employees present were: Joe Larotonda, Director of Finance, Jim Danna, Controller, Ginger Ferris Gould, Manager of Finance, Michele Cleary, Senior Accountant, Monica Creamer, Senior Accountant, Accountants Camille Dinon and Anik Yetter, and Accounting Specialists Michele Huneycutt, Christopher Juliano, Joshua King, and Laura Snyder.

Chairperson Lathem called for a motion to move to the Executive Session. Commissioner Ransome made a motion, seconded by Commissioner Smith, and the motion was carried by voice vote of 12-0.

Members of the public and certain staff were excused from the room during the Executive Session.

The Executive Session started at 10:25 a.m. At 10:28 a.m. Chairperson Lathem called for a motion to close the Executive Session, and recess to conduct Committee Meetings. Commissioner Becker made a motion, seconded by Commissioner Ransome, and the motion was carried by a voice vote of 12-0.

The Committee meetings began at 10:29 a.m. and ended at 12:05 p.m. During that time, the following Committee meetings were held:

- Budget & Finance
- Economic Development
- Personnel
- Projects

At the conclusion of the Committee meetings, Chairperson Lathem called the Board meeting back to order at 12:05 p.m.

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12253. APPROVAL OF THE JANUARY MINUTES

Commissioner Becker made a motion to approve meeting minutes for January 18, 2024, seconded by Commissioner Ransome, and approved by a voice vote of 12-0.

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12254. DELAWARE RIVER AND BAY AUTHORITY – TRAFFIC AND REVENUE SUMMARY.

The Chief Financial Officer (CFO) presented charts showing Actual versus Projected Revenues for the Delaware Memorial Bridge, the Cape May-Lewes Ferry, Airports, Delaware City-Salem Ferry Crossing and Food Service for January without objection charts were ordered filed with the permanent records of the Authority.

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12255. DELAWARE RIVER AND BAY AUTHORITY – STATEMENT OF INCOME AND EXPENSE.

The CFO presented charts showing statements of income and expense for January 2024 with comparisons to the same periods last year.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12256. DELAWARE RIVER AND BAY AUTHORITY – OPERATING EXPENSE BY DIVISION.

The CFO presented charts for January 2024 showing expenses by division for the quarter to date vs. the projected quarter and for year to date vs. total budget.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12257. DELAWARE RIVER AND BAY AUTHORITY – CAPITAL IMPROVEMENT PROGRAM.

The CFO presented charts for January 2024 showing the capital budget for crossing and economic development projects and dollars committed to date for the projects. The chart also included cash expenditures spent to date for the committed projects.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12258. DELAWARE RIVER AND BAY AUTHORITY – CASH POSITION (MARKET VALUE) FOR JANUARY 31, 2024.

The CFO presented charts indicating the cash fund balances for the entire Authority.

Without objection, the charts were ordered filed with the permanent records of the Authority.

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12259. PUBLIC COMMENT ON ACTION ITEMS

Chairperson Lathem noted two Contract Awards, two Contract Close-Outs, and five Resolutions were being considered at today’s meeting.

All action items requiring committee action have been reviewed and recommended for consideration during today’s Committee meetings. He then called for public comment on any action items.

There was no public comment on action items before the Board.

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12260. AWARD OF CONTRACT #DMB-21-11 – WAR MEMORIAL REHABILITATION

The Chief Operations Officer (COO) noted that a public bid opening was held on January 25, 2024. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Wickersham Construction and Engineering, Inc. of Lancaster, Pennsylvania in the amount of \$4,967,002.22.

A motion to award CONTRACT #DMB-21-11 to the aforementioned firm was made by Commissioner Becker, seconded by Commissioner Ransome, and approved by a voice vote of 12-0.

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12261. AWARD OF CONTRACT #DMB-24-01A – SPOT REPAIR & OVERCOAT, EAST TRUSS SPANS – SECOND STRUCTURE

The Chief Operations Officer (COO) noted that a public bid opening was held on January 23, 2024. The COO and Projects Committee recommended awarding the contract to the lowest responsible bidder, Allied Painting, Inc. of Cherry Hill, New Jersey in the amount of \$8,530,000.00.

A motion to award CONTRACT #DMB-24-01A to the aforementioned firm was made by Commissioner Becker, seconded by Commissioner Ratchford, and approved by a voice vote of 12-0.

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12262. CLOSE-OUT CONTRACT #CMLF-C22-30 – CAPE MAY TERMINAL BUILDING C-8 ROOF IMPROVEMENTS

CONTRACT #CMLF-C22-30 – CAPE MAY TERMINAL BUILDING C-8 ROOF IMPROVEMENTS to First Line Contracting, Inc. of New Hyde Park, New York.

It is recommended that the Authority accept this project and make the final payment to the contractor. The final cost of this project is \$553,000.

A motion to Close-Out Contract #CMLF-C22-30 was made by Commissioner Ratchford, seconded by Commissioner Ransome, and approved by a voice vote of 12-0.

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12263. CLOSE-OUT CONTRACT #WWD-22-04 – BUILDING W-109 ROOF IMPROVEMENTS

CONTRACT #WWD-22-04 – BUILDING W-109 ROOF IMPROVEMENTS to First Line Contracting, Inc. of New Hyde Park, New York.

It is recommended that the Authority accept this project and make the final payment to the contractor. The final cost of this project is \$225,092.00.

A motion to Close-Out Contract #WWD-22-04 was made by Commissioner Becker, seconded by Commissioner Ratchford, and approved by a voice vote of 12-0.

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12264. CHAIRPERSON’S CALL FOR RESOLUTIONS BEFORE THE BOARD

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RESOLUTION 24-06 - LEASE AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND DELAWARE STATE UNIVERSITY AT THE DELAWARE AIRPARK

WHEREAS, The Delaware River and Bay Authority (the “Authority”), is the operator of the Delaware Airpark (“Airport”), located in Cheswold, Delaware; and

WHEREAS, Delaware State University (“DSU”) desires to lease approximately 22,500 square feet of land at the Delaware Airpark in order to construct a 150’ x 150’ apron with temporary hangars and classrooms in order to operate a ROTC helicopter training program. The square footage may be adjusted by a final survey; and

WHEREAS, DSU has agreed to pay the Authority annual rent in the amount \$0.25/sq. ft. which will be approximately of Five Thousand Six Hundred and Twenty-Five Dollars 00/100 (\$5,625.00) for the parcel; and

WHEREAS, the term of the Lease Agreement (“Agreement”) is for Four (4) years; and

WHEREAS, DSU shall have the right to renew the Lease Agreement for One (1) additional Two (2) year term; and

WHEREAS, rent shall increase annually during both the initial and renewal terms by the Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Agreement with Delaware State University, with the advice and consent of counsel, to have such Agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

NOW, THEREFORE, BE IT RESOLVED, that Resolution 23-22 shall be rescinded.

Resolution 24-06 was moved by Commissioner Decker, seconded by Commissioner Ratchford, and was approved by a roll call vote of 12-0.

Resolution 24-06 - Executive Summary

Resolution: Authorizing the Execution of the Lease Agreement between the Delaware River and Bay Authority and Delaware State University at the Delaware Airpark.

Committee: Economic Development

Committee Date: February 21, 2024

Board Date: February 21, 2024

Purpose of Resolution:
To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a Lease Agreement for space at the Delaware Airpark.

Background for Resolution:
The Delaware River and Bay Authority operates the Delaware Airpark. Delaware State University has begun to provide a ROTC helicopter training program as part of their curriculum. As part of the program, they will be constructing a 150’ x 150’ apron on which they will be installing 2 temporary hangars and 3 temporary classrooms to support the operation.

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RESOLUTION 24-07 - AUTHORIZES A LEASE AMENDMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND DELMOPRO, LLC AT THE CAPE MAY AIRPORT

WHEREAS, the Delaware River and Bay Authority (the “Authority”), is the operator of the Cape May Airport (the “Airport”), Cape May, New Jersey; and

WHEREAS, DELMOPRO, LLC (“Delmo”) leases approximately 1,500 square feet of warehouse/store front space located in Unit 1, 251 Ranger Road at the Cape May Airport; and

WHEREAS, Delmo requires additional space and desires to lease a 1,500 sq.ft. space know as Unit #8 in the same building; and

WHEREAS, Delmo has agreed to pay Seventeen Thousand One Hundred and Seventy-Four 40/100 Dollars (\$17,174.40) during the initial term; and

WHEREAS, the term of the new lease shall run concurrent with the existing lease with a current expiration of April 1, 2025; and

WHEREAS, Delmo shall have two (2) additional renewal terms of one (1) year each; and

WHEREAS, rent shall be adjusted during each term annually by the Annual Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Amendment with DELMOPRO, LLC and, with the advice and consent of counsel, to have such agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

Resolution 24-07 was moved by Commissioner Smith, seconded by Commissioner Becker, and was approved by a roll call vote of 12-0.

Resolution 24-07- Executive Summary

Resolution: Authorizing the Execution of a Lease Agreement between the Delaware River and Bay Authority and DELMOPRO, LLC regarding the Cape May Airport

Committee: Economic Development

Committee Date: February 21, 2024

Board Date: February 21, 2024

Purpose of Resolution: To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a lease agreement for space at the Cape May Airport.

Background for Resolution: The Delaware River and Bay Authority operates a building located at 251 Ranger Rd located in the Cape May Airport Industrial Park. DELMOPRO,

LLC leases Unit 1 in this building to operate a sport and race promotion business. Delmo has a need for additional space to accommodate their expanding business. Delmo will be leasing an additional 1500 sq. ft. of space in the same building. The term of the new agreement will be concurrent with the existing agreement and the rental rate will be the same as rate that Delmo pays for the existing space.

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RESOLUTION 24-08 - LEASE AMENDMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND CAPE MAY BREWING LLC.

WHEREAS, The Delaware River and Bay Authority (the “Authority”), is the operator of the Cape May Airport (“Airport”); and

WHEREAS, Cape May Brewing, LLC (CMB) desires to continue to lease approximately 6,000 square feet of space in Building 96 comprised of Units 5,6,7 & 8 together with an approximately 40’ x 100’ space directly behind their units at the Cape May Airport; and

WHEREAS, due to NJ ABC restrictions Cape May Brewing LLC would like to remove the additional 30,000 sq. ft. parcel for use as outdoor space along with the right to expand the outdoor space by an additional 42,100 sq. ft.; and

WHEREAS, CMB agrees to pay adjusted rent for year one in the amount of Fifty-Four Thousand Six Hundred and Fourteen 46/100 Dollars (\$54,614.46) and adjusted rent for year two of this agreement in the amount of Fifty-Eight Thousand Eight Hundred Dollars (\$58,800.00) annually; and

WHEREAS, rent shall increase on the second anniversary of the commencement date by the Consumer Price Index (CPI) and on each anniversary moving forward during the remaining years of the initial term; and

WHEREAS, rent shall adjust at the beginning of each renewal term by the current Fair Market Value (FMV); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Amendment with Cape May Brewing LLC and, with the advice and consent of counsel, to have such Lease Amendment executed by the Chairperson, Vice Chairperson, and the Executive Director.

Resolution 24-08 was moved by Commissioner Becker, seconded by Commissioner Ransome, and was approved by a roll call vote of 12-0.

Resolution 24-08 - Executive Summary

Resolution: Authorizing the Execution of a Lease Amendment between the Delaware River and Bay Authority and Cape May Brewing LLC, regarding Cape May Airport.

Committee: Economic Development

Committee Date: February 21, 2024

Board Date: February 21, 2024

Purpose of Resolution: To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a lease amendment for existing lease space at the Cape May Airport.

Background for Resolution: The Delaware River and Bay Authority operates a retail building at the Cape May Airport commonly referred to as Building 96. Cape May Brewing currently leases Units 5, 6, 7 & 8 in the building in addition to an associated 4,000 sq. ft of space behind the units at the Cape May Airport. Cape May Brewing began operating an outside beer garden during Covid and desired to make improvements for a permanent facility. Cape May Brewery encountered issues related to permitting and approval with NJ ABC and Lower Township that prohibited the development and no longer has a need for the additional space.

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RESOLUTION 24-09 – AUTHORIZES AN AMENDMENT TO THE RETIREMENT PLAN, FOR RETIREES HIRED OR REHIRED AS CASUAL EMPLOYEES ON OR AFTER JANUARY 1, 2024

WHEREAS, the Delaware River and Bay Authority (the “Authority”) currently maintains the Delaware River and Bay Authority Employee’s Retirement Plan Amended and Restated 2023 (the “Retirement Plan”); and

WHEREAS, pursuant to Section 8.1 of the Retirement Plan, the Authority has the right to amend the Plans pursuant to a resolution of the Commissioners of the Authority; and

WHEREAS, pursuant to Resolution 17-59, the Authority amended the Retirement Plan to allow the rehiring of experienced retirees as casual employees without jeopardizing their retirement under the Plans; and

WHEREAS, the Authority desires to further amend the Plans specific to the earnings limitations of Rehired Retirees to account for cost of living / inflationary costs; and

WHEREAS, the proposed amendments have been reviewed by the Personnel Committee and found to be appropriate; and

NOW, THEREFORE, BE IT RESOLVED, that the Delaware River and Bay Authority hereby approves the following amendment to the Retirement Plan, effective January 1, 2024:

A. Current last paragraph of Section 5.1(d) of the Retirement Plan:

Notwithstanding the foregoing, effective January 1, 2018, subject to review and approval only by the Executive Director, a Participant whose retirement benefit has commenced and who is reemployed by the Employer shall not have his or her retirement benefits suspended, if the Participant is rehired under the following conditions:

- 1) The Participant is not rehired within six (6)-months from the date of his or her initial date of retirement; and
- 2) The Participant is rehired in a casual position; and
- 3) After being rehired, the Participant works no more than 28 hours on average per week; and
- 4) The Participant, as a rehired employee in a casual position, earns no more than \$30,000 in total earnings in a calendar year as annual compensation; and
- 5) The Participant's return to employment was not pre-arranged between the Participant and the Employer at or about the time of the Participant's initial date of retirement.

B. Replace in its entirety the current item 4) with the following language in Section 5.1(d) of the Retirement Plan:

- 4) The Participant, as a rehired employee in a casual position, earns no more than \$50,000 in total earnings in a calendar year as annual compensation; and

NOW, THEREFORE, BE IT FURTHER RESOLVED, that the proper officers and employees of the Authority are hereby authorized to prepare and execute the necessary amendments to the Plan and to take whatever action to execute whatever instruments with the advice and consent of counsel that may be necessary or convenient to carry out the foregoing resolution.

Resolution 24-09 was moved by Commissioner Smith, seconded by Commissioner Becker, and was approved by a roll call vote of 12-0.

Resolution 24-09 - Executive Summary

Resolution: Authorizing an Amendment to the Retirement Plan, For Retirees Hired or Rehired as Casual Employees on or After January 1, 2024.

Committee: Personnel.

Committee/Board Date: February 21, 2024

Purpose of Resolution: To increase the total earnings limitations of retirees who are rehired as casual employees.

Background for Resolution: Particularly with its more seasonal operations, the Authority has sometimes found it difficult to attract enough applicants, leading to the risk of being understaffed during peak periods. Pursuant to Resolution 17-59, the Authority amended the Retirement Plan to permit Retirees to be re-employed in casual positions without jeopardy to their current retirement benefits, and without jeopardizing the qualified status of the Retirement Plan, subject to certain limitations, one of which was total annual earnings. This resolution increases the earnings limitation to \$50,000, to account for cost of living/inflation, the increase in pay for various positions, and the fact that the pool of individuals willing to work part-time has decreased. The new total is equal to the current State of Delaware limitation.

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RESOLUTION 24-10 – AUTHORIZING AN AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND S.T. HUDSON ENGINEERS, INC. TO PROVIDE GENERAL ENGINEERING SERVICES FOR THE AUTHORITY’S MARINE AND FERRY TERMINAL FACILITIES

WHEREAS, The Delaware River and Bay Authority (the “Authority”) is a bi-state Authority of the State of Delaware and the State of New Jersey, created by compact, that operates and maintains the Delaware Memorial Bridge, Cape May-Lewes Ferry, Forts Ferry Operation, five regional airports, and adjoining facilities and infrastructure at each of the aforementioned sites; and

WHEREAS, the Authority seeks to engage a qualified marine engineering firm to perform annual inspections of the Authority’s marine- and land-based infrastructure at the Cape May-Lewes Ferry terminals and to provide professional “on-call” general engineering consulting (“GEC”) services, including planning, surveying, environmental, design, material testing, construction administration, and construction inspection services, for the Authority’s marine-related assets (hereinafter, the “Services”); and

WHEREAS, the Authority publicly advertised a Request for Qualifications (“RFQ”) for the Services in compliance with Resolution 98-31, as amended, which governs the Authority’s procedures for the procurement of professional services; and

WHEREAS, the Authority received one (1) response to the RFQ from S.T. Hudson Engineers, Inc. (“S.T. Hudson”) and performed a thorough evaluation of the respondent’s qualifications and conducted an oral interview with the respondent; and

WHEREAS, following the initial evaluation and oral interview, the Authority requested S.T. Hudson’s proposed maximum fees for the Services and conducted an analysis of the proposed fees, which were determined to be fair and reasonable; and

WHEREAS, the Authority desires to enter into a Master Service Agreement (“Agreement”) with S.T. Hudson, with the consent of the Chairman and Vice-Chairman of the Board of Commissioners; and

WHEREAS, the Agreement has a base term of four (4) years, with the Authority having the option to extend the Agreement for one (1) additional year following the expiration of said base term, such contract extension being subject to prior authorization by the originating committee and the consent of the Chairman and Vice-Chairman of the Board of Commissioners; and

WHEREAS, the Projects Committee has reviewed this recommendation and concurs; and

THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of a Master Services Agreement with S.T. Hudson to provide the Services to the Authority, and, with the advice and consent of Counsel, to have such Agreement executed by the Chairman, Vice-Chairman and Executive Director.

Resolution 24-10 was moved by Commissioner Ransome, seconded by Commissioner Smith, and was approved by a roll call vote of 12-0.

Resolution 24-10 Executive Summary Sheet

Resolution: Authorizes an agreement between the Authority and S.T. Hudson Engineers, Inc. to provide General Engineering Services for the Authority’s Marine and Terminal Facilities.

Committee: Projects Committee

Committee/

Board Date: February 21, 2024

Purpose of Resolution:

The Authority requires the professional assistance of a qualified marine engineering firm for the purposes of providing annual inspections of its marine- and land-based infrastructure at the Cape May-Lewes Ferry terminals and providing “on-call” general engineering consulting (“GEC”) services, including planning, surveying, environmental, design, material testing, construction administration, and construction inspection services, for the Authority’s marine-related assets.

Background for Resolution:

The procedures leading to this Resolution followed the requirements of Resolution 98-31, as amended, which governs the Authority’s purchasing thresholds and procurement policies.

The Authority received and evaluated the qualifications submitted by the following firm:

S.T. Hudson Engineers, Inc.

A Consultant Selection Committee conducted oral interviews with S.T. Hudson and conducted an analysis of the market to analyze the costs for the Services and negotiated with S.T. Hudson to provide the Services at compensation determined to be fair and reasonable.

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12265. EXECUTIVE DIRECTOR’S COMMENTS

The Executive Director confirmed the FAA is awarding a \$5.6 million grant to the DRBA for terminal improvements at Wilmington Airport. The total cost of this project is roughly \$12 million. The Executive Director thanked the Delaware Congressional delegation for their support.

The Executive Director displayed a picture from the 2024 Delaware Aviation Summit hosted by DelDOT. Many DRBA employees attended this event, which was an excellent opportunity to tell our story and successes at our Delaware Airports.

The last slide displayed a picture of the under-construction Cape May Airport Terminal making progress with a tentative opening in June of 2024.

Upcoming DRBA Events

Friday, March 1, 2024
Police Academy Graduation, 6 pm; Dover High School, Dover, Delaware

Tuesday, March 19, 2024
Board of Commissioners Meeting, 10 am; James Julian Board Room

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12266. COMMISSIONERS PUBLIC FORUM

Chairperson Lathem called for comments from Commissioners.

Chairperson Lathem wanted to know about construction from Landers Lane to Rte. 9. The COO stated that a privacy fence is being installed and committed that residents will be kept informed.

Chairperson Lathem asked about the pile driving process regarding the ship collision system at the DMB. The COO confirmed that last month's progress was not great due to weather conditions, but the engineers discussed a completion date by the end of 2025.

Commissioner Decker questioned the compensation study for non-union people. The Executive Director confirmed that senior staff is discussing the plan to finalize and present results to the Board in March. Commissioners will make final decisions at April's Board meeting.

There were no additional comments.

Commissioner Lathem called for comments from the Public.

There were no comments from the public.

A motion to adjourn the Board meeting at 12:23 p.m. was made by Commissioner Ransome, seconded by Commissioner Becker, and approved by a voice vote of 12-0.

Respectfully submitted,

THE DELAWARE RIVER AND BAY AUTHORITY

Stephen D. Williams, A.A.E.
Assistant Secretary